

Updated communication pack

Oct 2016

Introduction – the UK H₂Mobility initiative

Section 1 – Key insights from the study phases

Section 2 – Status of UK hydrogen activity

Section 3 – Next steps

UK H₂Mobility is a joint industry-government project assessing the benefits and developing a rollout strategy for H₂ transport in the UK

Members









































Goal

Evaluate the potential for hydrogen as a transport fuel and develop a rollout strategy that will contribute towards

- Decarbonising road transport
- Creating new economic opportunities
- Diversifying the energy supply
- Reducing local environmental impacts



UK H₂Mobility followed a staged approach; partners are now working to support the first deployment of hydrogen refuelling stations and vehicles

Core

End

Status

Ongoing Dec 2011 - Dec 2012 Jan 2013- Dec 2013 Jan 2014 - Dec 2015 Phase 1: Phase 2: Phase 3: Initial deployment Role of hydrogen transport **Business** case **Implementation** in the UK development phase plan Establish a robust evidence Explore a range of Refine near-term HRS Deployment of first HRS business models to base for the role of H₂ in the activities and Fuel Cell Electric rollout plans and identify finance a hydrogen UK transport sector key industry needs Vehicles (FCEVs) Develop a strategy for H₂ refuelling station (HRS) • Finalise a geographic Continued co-ordination rollout in the UK and stress rollout in the UK strategy for the first HRS of follow-on investments test alternative scenarios to Identify roles and Co-ordinate with UK and (supported by the UK prove robustness of plans investments from each EU stakeholders government and EU) stakeholder group Range of infra-structure Refined HRS and Identification of and Now developing new products and vehicle roll-out FCEV rollout actions on a set of approaches to expand the roll-out from this scenarios, including likely scenarios practical needs for the investments and revenues initial phase industry Conclusion on a A detailed plan for Establishment of a workable approach structuring rollout of collaboration with Definition of the hydrogen vehicles and SMMT and BCGA principle of a infrastructure in the UK readiness project, Support of several EU-UK collaborations and Published Phase 1 report followed by a more widespread roll-out funding applications

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Phase 1 quantified the substantial benefits which hydrogen mobility can provide to the UK in the medium to long term

Long-term benefits of hydrogen infrastructure as quantified by the UK H2Mobility Phase 1 study

A	CO ₂ emissions	 Well to wheel CO₂ emissions ~75% less than equivalent diesel car in 2030 CO₂ abatement between ~10 mn and ~30 mn tonnes of CO2/year possible by 2050
В	Local emissions & Air quality	 FCEVs have no harmful tailpipe emissions and could lead to significant health benefits Air quality damage costs could be reduced by ~100-200 mn GBP/year in 2050
С	Energy security	 Switching from imported fuels to domestically produced hydrogen could deliver a benefit of 1.3bn GBP/year by 2030 to the UK economy
D	Wider energy system benefits	 Hydrogen production via water electrolysis can offer synergistic benefits to an energy system with an increasing share of renewable generation by offering grid balancing services and local storage capacity at strategic locations across the UK grid
E	Economic effects	 Setting up FCEV and H₂ production in the UK could provide high-skilled jobs and additional value creation UK could become internationally leading market for hydrogen transport if the skill base and competitiveness develops

Note: The benefits calculations are based on the Phase 1 report assumptions of 1.6 million vehicles and 1,150 new stations by 2030

Both the UK Government and European Commission recognise the potential of hydrogen mobility

UK Government

"Ultra-low emission vehicles, such as electric, plug-in hybrid and hydrogen powered cars and vans, help cut down greenhouse gas emissions and air pollution on our roads"

[Policy paper, 2010 to 2015 government policy: transport emissions (Updated 8 May 2015)]

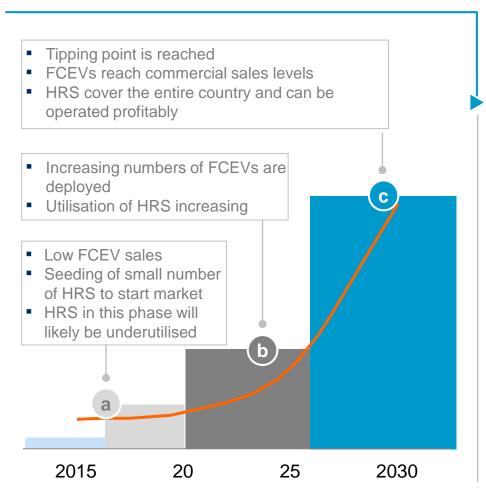
European Commission

"Hydrogen is an energy carrier with great potential for clean, efficient power in stationary, portable and transport applications. It is envisaged as a significant element of the future fuel mix for transport, enhancing energy security, reducing oil dependency, greenhouse gas emissions and air pollution"

[European Commission, Transport, webpage on hydrogen and fuels cells for transport, 2016]

Phase 1 identified three main distinct phases for the FCEV and HRS rollout, each of which reflects a different market readiness

Progressive FCEV and HRS deployment



Main stages:

a Seeding stage (2015 - 20)

- HRS in this stage will be clustered there will be a strong regional focus for the earliest stations
- Coordination of rollout is necessary to maximise coverage for a given no. of HRS
- Support for early vehicle and HRS rollout is required due to high cost early on
- Combination of mechanisms to de-risk investment into underutilised 'seed' HRS

(b) Accelerated ramp-up (2020 - 25)

- As FCEVs become price competitive, infrastructure rollout needs to accelerate
- Policy uncertainty should be avoided as market starts to pick up

c) Established market (2025 - 30)

- As FCEVs reach mass market, HRS unlock increasing utilisation
- Potential for taxation without harming the infrastructure and vehicle case



- Phase 1 identified a profitable long term business model for an UK HRS network from ~2020
- Market-led rollout of stations is possible during 2020s, subject to cost-competitive 2nd generation FCEVs
- Likely low FCEV sales before 2020 presents a challenge for infrastructure investors in the short term
- There are two substantial near term barriers which make the initial investments in HRS highly challenging

illustrative

Two main near term barriers

- Investors in early HRS face a net first mover disadvantage compared to new entrants after the first stage – they incur high costs, low revenues and risk, but struggle to secure any competitive strength versus new entrants once the market is secure
- In addition, early HRS investments are risky due to uncertainty over the pace of FCEV sales and hence uncertainty in the level of demand

2015 16 17 18 19 20 21 22 23 24 25 26 27 28 29 2030

Phase 2 explored models for reducing first-mover disadvantages and securing initial investment in hydrogen refuelling stations

Synopsis of the models explored in Phase 2

	Description	Upsides	Downsides
The Joint Venture (JV) model	HRS investors and OEMs set up a JV to seed a national HRS network. The JV has a 'time defined life' and exit strategy to foster a competitive fuel market	Links partners in a risk- sharing structure to overcome demand risk and first mover disadvantages from the outset	Complex legal arrangement linking many actors including competitors
The Network Operator (NO) model	NO entity (commercial or public private) establishes and operates (or franchises) a network of HRS and sells fuel packages (contracts) to customers	Model requires a limited number of core tasks and has a far more simple commercial structure than the JV model	Requires buy-in from OEMs from start of rollout, and long-term contracts with customers (certainty of revenue stream)
Mandate	The Government issues a mandate to require construction of HRS following a market related 'trigger' (e.g. a certain FCEV market share)	It applies to each UK fuel retailer, who can recoup their expenditures by levying their existing fossil fuel customers	A substantial and challenging market intervention which goes against the principle of free markets
Individual investments model	As per the existing fuel retail market, individual investors invest in HRS with no binding commercial agreements with customers or OEMs	Avoids market distortions and supports a fully competitive market from the outset	It does not address the first mover disadvantage nor the demand certainty problem

Conclusions

- Phase 2 concluded that individual HRS investments are the only plausible option for the UK roll-out
- The other models were ruled out as they introduce legal complications (between partners) or risk the creation of monopolies or extreme market distortions

Phase 2 concluded that a 'readiness' phase is required to cement confidence among investors and prepare for larger-scale HRS rollouts

- Phase 2 concluded that a short 'readiness' period (2015-17) was needed to seed a basic national network of hydrogen refuelling stations, allow initial sales and resolve a number of technical and commercial gaps in hydrogen fuel retailing
- Following this readiness period, reduction in hydrogen retail costs and the introduction of more affordable (next-generation) FCEVs will lead to more commercial HRS investments
- In Phase 3 the group thereby worked to develop common terms of reference for rolling out the first stations and develop a siting strategy. This led to the following outputs:
 - A. A shared **geographic strategy** for the rollout of the first stations across the UK, aiming at identifying key priorities
 - B. Minimum guidelines for harmonising performance and customer experience among future HRS
 - C. A plan for resolving outstanding **practical needs** ('coordination and readiness issues') and for **securing confidence** among early HRS investors

Discussed in the next slides

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Phase 3 identified a plausible three stage strategy for the rollout of the initial "seed" stations to maximise attractiveness to early adopters

1) Initial cluster in the South East

- Early stations should ensure drivability by creating a viable network in and around London
- Stations should be sited near main roads
- Approximately 20 stations provide initial coverage



No minimum spacing requirement between stations

2) Create new HRS clusters

- Groups of early stations can also be used to create new HRS clusters in other large urban areas, which have a clear hydrogen strategy and willing early adopters
- Stations should be sited near main roads and also major national motorways
- · Minimum 2 stations needed per cluster



Minimum of 2 HRS per cluster; synergy expected between motorway HRS

3) Secure basic national driving

- Following the creation of such clusters, a basic national coverage can be secured by locating stations along the major North-South and East-West motorways
- These stations should ideally be strategically located near to urban centres to partly seed additional uptake



Main Motorways: M4; M1; A1(M); M3; M5; M11; M40/M6/A74(M); M20



A 'Technical Requirements for Hydrogen Refuelling Stations' paper was produced as a tool for supporting technical decisions on HRS

Topic	Topics addressed	Scope of the exercise	
Refuelling specifications	a. Refuelling protocols and pressureb. Minimum daily refuelling capacityc. Minimum peak refuelling capacity	 Ensure that the stations can refuel all OEM cars and serve an adequate number of customers 	
Fuel specifications	a. Hydrogen purityb. Hydrogen quality assurancec. Hydrogen carbon footprintd. Hydrogen cost	 Ensure that the fuel dispensed is compatible with FCEVs and the UK's decarbonisation targets, at an affordable cost 	
Quality of service	 a. Minimum station availability b. Service Level agreements c. Opening hours d. Minimum station life e. Hydrogen metering accuracy f. Hydrogen billing capabilities g. Consumer accessibility, appearance and interface h. Station layout i. Live customer information 	 Ensure that customers can benefit from a regular and reliable service Ensure that customers' refuelling experience is equal to or better than for incumbent fuels Ensure that there is a mechanism for retailing fuel on a truly commercial basis 	
Other specifications	a. Security and safety requirementsb. Minimum station servicingc. Data collection capabilitiesd. Noise requirements	 Ensure the safety of refuelling infrastructure Ensure that servicing is in line with incumbents Ensure public bodies (e.g. OLEV, DECC) have access to performance data to inform policies 	



Phase 3 identified and acted on a set of practical needs for moving the UK hydrogen mobility sector forward

Priorities

Seeding actions ('readiness phase'):

- Start the HRS seeding across the most promising UK areas
- Deploy the first vehicles
- Accumulate learnings / best practices on regulatory, safety and practical aspects, resolve any outstanding technical gaps
- Engage with very early customers

Communication and industry consolidation actions:

- Offer a single discussion forum for all hydrogen mobility stakeholders
- Review and act on regulatory and standards needs
- Communication with existing UK and international institutions
- Communication with the buying / general public and sector statistics compilation

Future network expansion actions:

- Planning for future waves of HRS investment to 2020
- Co-ordination of national deployments (station location, timing etc.)
- Development of a sustainable funding strategy
- Identification of any actions (policies or otherwise) to ensure greenness of hydrogen

Status



Achieved

 UK H2M members are working on several UK demonstrations, supported by the UK Government and European Commission (see next section)



Achieved

- The SMMT have set up a FCEV Task Force
- The BCGA have set up a gaseous fuels working group



Work in progress

 UK H2M is continuing a dialogue with all stakeholders to plan future actions

Phase 1 to 3 concluded that a first, controlled approach based on clustering is needed to start the roll-out, with rapid expansion thereafter

Transition to national hydrogen mobility

- Technical analyses and market research carried out by UK H₂Mobility have highlighted the long term
 potential for hydrogen mobility in the UK, as a key element in the efforts to decarbonise the
 transport sector and our society
- The deployment strategy proposed will prepare the UK for the mass market deployment of FCEVs in the 2020s, by providing a plausible customer offer and basic refuelling network ready for subsequent expansion
- From the 2020s, it will enable a profitable and self-sustaining HRS network, while offering ownership
 costs similar to conventional diesel cars

Short term strategy for moving forward

- The UK H2M strategy is based on investments by individual organisations.
- The early rollout will be challenging, due to limited FCEV sales volumes and relatively high costs for both FCEVs and HRS. HRS investors will be required to invest in tens of stations even if existing demand does not justify genuinely private initiatives and future demand is uncertain
- The current readiness phase aims to partially resolve these barriers by using public funding to seed a
 basic network of stations and minimise risk to investors
- Following this phase, coordinated national planning will be needed so that each party has confidence in continued commitment of all others and in the FCEV market outlook after 2020

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A number of demonstration projects are taking place across the UK to prepare the market and accelerate progress toward commercial maturity

Readiness phase (2015-2017)

- Demonstration projects to date have secured UK and EU funding for 12 x 700bar public HRS in selected UK regions, as well as two mobile HRS
- These demonstrations are being used by UK stakeholders as a 'readiness' phase to address the following needs:
 - Test hydrogen refuelling technologies and equipment in the real-world
 - Provide the means for resolving outstanding technical and commercial issues in H2 fuel retailing (which, if unresolved, could prevent hydrogen fuel retailing from reaching full commercial maturity)
 - c. Provide a very basic network of stations to allow early OEM vehicle deployment (10's to 100's of vehicles)
 - d. Test the customer reaction to the early FCEVs and refuelling networks
 - e. Prepare for the next deployment phases by engaging with the relevant national stakeholders (customers, policy makers, local councils, gas and automotive trade associations, safety authorities, etc.)
- Stakeholders are planning further HRS deployments with new station announcements expected shortly

Several domestic and international programmes have been or are active in the UK hydrogen mobility sector

Selected initiatives promoting hydrogen transport in the UK

OLEV grant scheme	The Hydrogen Refuelling Station Infrastructure Grant Scheme provides funding for a total of 12 new or upgraded stations
HyFive	This European project seeks to deploy 110 FCEVs across Europe and clusters of HRS to support them, including three HRS in London
H2ME 1 & 2	49 HRS and >1,400 FCEVs across Europe, of these, five new HRS will be in the UK and the Aberdeen bus station will be upgraded to 700 bar
London bus project	As part of the Clean Hydrogen in European Cities Project (CHIC), Transport for London has run a fleet of eight hydrogen fuelled buses since 2011
SWISH	A new public access refuelling station at the Honda plant in Swindon, uses electrolytic hydrogen production and fuels a fleet of vans and forklift trucks
Aberdeen bus project	Ten buses and a large 300kg/day HRS in Aberdeen with funding from FCHJU projects (HyTransit and High VloCity) and Scottish Government
ACHES	A second refuelling station in Aberdeen which will support the deployment of OEM passenger cars
LHNE	LHNE has delivered a public HRS in London (Hendon) along with eight diesel-hydrogen hybrid vans and four Hyundai ix35FC cars
НуТЕС	HyTEC saw the deployment of FCEVs and HRS in London, Copenhagen and Oslo. Hybrid taxis and Hyundai ix35 FCEVs were deployed in London along with a new HRS at Heathrow airport



Note: Other initiatives include the Levenmouth Community Energy project (in Fife), where two small stations will be installed, the SWARM project which will install/upgrade three small refuellers and deploy fleets of small cars from Microcab and Riversimple

A number of OEMs are planning to release or have released fuel cell electric vehicles onto the European and UK markets

	Manufacturer	Release dates	Comments
	Hyundai	Since 2014	 Major international OEMs are adopting phased production & introduction strategies for rolling out their fuel cell vehicles
	Toyota	Since 2015	 Vehicle production volumes before 2020 will be limited (1,000's per year globally)
			 Vehicles will be priced at a premium to gasoline/diesel cars
8	Honda	From 2016	 Production volumes will increase from around 2020, supporting further cost reductions and the introduction of next
			regeneration of affordable FCEVs
FOR S	Daimler	From 2017	 Hyundai, Honda and Toyota have already commenced series production of fuel cell electric vehicles. Daimler will introduce their
A selected annual of the selected annual of t	BMW	From 2020	next generation FCEVs next year (2017)
	DIVIVV	From 2020	 Others, such as Audi, BMW and GM have committed to starting production from 2020

Vehicle developers are also introducing hydrogen fuelled vehicle solutions for commercial applications, public transport and microcars

	Туре	Manufacturer	Date available
imay o	Microcar	Microcab	Today
	Microcar	Riversimple	From 2018
	Van	Renault with Symbio FCell	Today
	Refuse vehicle (H ₂ -diesel dual fuel)	ULEMCO	Today
Plant Tu	Bus	Van Hool	Today
	Bus	Solaris	Today
	Transit vans (H ₂ -diesel dual fuel)	ULEMCO	Today
	Truck	Renault Trucks with Symbio FCell	From 2018

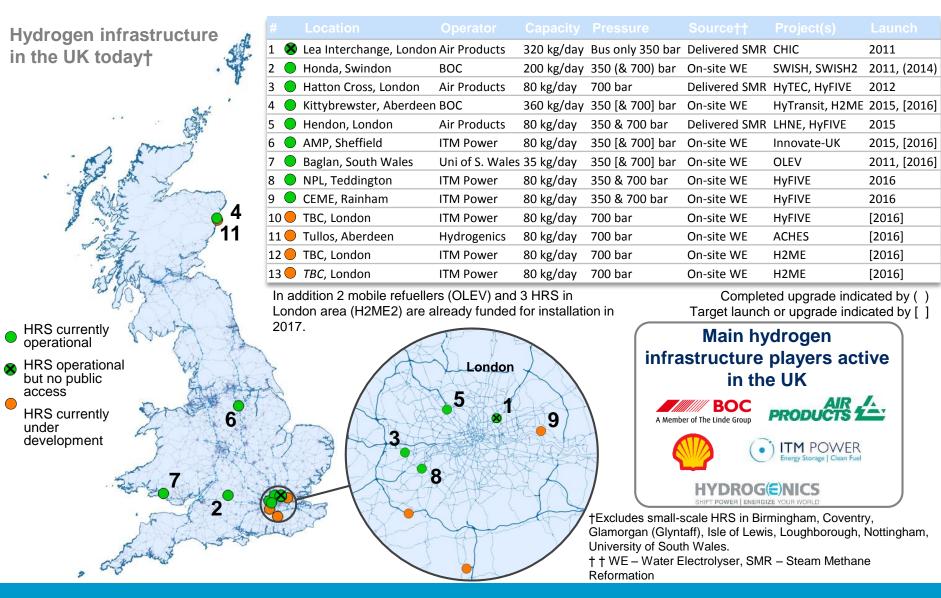
Comments

- A number of other hydrogen fuelled vehicle solutions have emerged in recent years. These could generate substantial demand for hydrogen fuel and thus support the investment case for hydrogen refuelling stations. In turn, this may directly support the rollout of FCEVs
- Commercial fleet and public transport applications offer the additional benefit of clustering fuel demand (and can thus secure high station utilisation from the outset)

Examples:

- The Aberdeen bus project is supporting ten hydrogen fuelled buses. Transport for London operates a fleet of eight hydrogen buses. Both plan to expand their fleets
- The SWARM project will support twenty Riversimple Rasas and ten Microcab FCEVs by the end of 2016

There are nine operational HRS in the UK with a combined capacity of 1.2 tonne-H₂/day, with five more expected to be deployed by the end 2016



Main issues being resolved by the existing European and UK demos

Fuel metering

- The accuracy of existing meters is +/- 5%, which is not sufficient to allow sale to the general public according to existing weights and measures legislation across most EU states
- Early stations in Europe and the UK are now testing novel solutions with potential for accuracies better than +/-2% which could be suitable for commercial operations

Fuel quality and assurance

- PEM fuel cell systems for automotive applications are very sensitive to trace impurities in hydrogen. Global vehicle manufacturers have adopted an international purity standard (SAE J2719) which is proving demanding to adhere to along the supply and delivery chain
- The existing EU and UK demonstrations have considered, or are testing, novel fuel production, purification and quality assurance approaches to meet high standards without impacting the fuel price

Station performance and availability

- Some of the early European stations have not achieved the reliability levels expected of equipment used in conventional fuel retailing (>98%). The main cause of this poor reliability is believed to be due to the lack of throughput at the stations, leading to periodic failures
- The existing EU and UK demonstrations are testing a) higher throughout and b) novel equipment and maintenance solutions to improve reliability and minimise inefficiencies

HRS layout improvement and consistent refuelling experience

- Early stations are inevitably tailor-made and designed differently
- The existing EU and UK demonstrations offer an opportunity for the industry to optimise the HRS layouts (e.g. reduced footprint, etc.) as well as to harmonise the refuelling interface to customers (agreed card payment methods, a consistent "hydrogen" branding etc.)

UK H_2 Mobility – 2016 21

The main hydrogen mobility initiatives in Europe are following different models for the rollout of national networks of stations

Approaches implemented in other European countries

German Strategy

- Construction of a dense network of large-capacity 700bar stations, as a precursor to large-scale introduction of OEM vehicles
- Efforts are driven by a Joint Venture between HRS suppliers and a national OEM (Daimler)

Status of HRS rollouts

- 18 HRS in operation. 50 HRS planned by 2016, 150 by 2017 and 400 by 2023
- ~100 FCEVs deployed across the country to date



- Deployment of large-capacity 700bar stations, revised annually to coordinate with FCEVs
- Strategy based on investments by individual organisations supported by favourable local tax and regulatory regimes
- ~20 HRS currently operational or near completion. 150 HRS planned by 2020 and 300 by 2025
- ~100 FCEVs deployed across the region



- Local captive fleets are served by small capacity 350bar HRS in localised clusters. 700bar stations will be introduced following FCEV deployments
- Strategy based on investments by individual organisations centrally coordinated by H2M France
- 5 HRS are operational and 12 awaiting completion. 250 HRS planned by 2025
- ~10 FCEVs and ~100 FC RE-EV vans (350bar) deployed across the country

Other European countries



- Other European initiatives are less well developed, but there is still notable activity in deploying a small number (<5) stations and vehicles in the Netherlands, Belgium, Italy, Austria and Latvia
- These are expected to develop into nationwide rollout plans in the next years
- There are ~5 public station in the Benelux region, with tens of cars
- Austria has plans to install a first set of 5 stations, with 3 currently installed
- Italian (2) and Latvian (1) stations are designed for buses and cars

Hydrogen mobility is achieving significant traction in South Korea, Japan and California

Approaches implemented beyond Europe

Californian Strategy

- State-wide deployment of HRS, coordinated to provide a minimum threshold of accessibility, with a lean HRS network
- This strategy is aimed at maximising the throughput of HRS in order to recover investments rapidly

Status of HRS rollouts

- ~28 HRS in operation with plans to build over 100 HRS in the next decade
- ~300 FCEVs deployed across the state,
 ~10,500 are expected by the end of 2018



- Government subsidised construction (roughly half of the cost of an HRS) of a nationwide HRS network
- Deployment coordinated and overseen by the Japan Hydrogen and Fuel Cell Demonstration Project

- 76 stations in operation or planned to date
- ~400 FCEVs deployed to date, with plans for 40,000 by 2020 and 800,000 by 2030

South Korean Strategy



- Clusters of HRS in densely populated areas and near H₂ production sites will form an early network
- This will then expand to cover large cities, before expanding further to become a national network
- Significant role for buses

- 16 HRS currently in operation, with plans to deploy ~170 HRS by 2020 and ~500 by 2030
- Hyundai aims to sell 10,000 FCEVs in South Korea by 2025

Main conclusions from the international cases

- International experience suggests that there is not one dominant model for financing HRS
- The long-term principles of the UK H2M strategy will continue to underlie deployment efforts but recent market developments and lessons from the international strategies suggest that a new model is needed to obtain financing the earliest stations in the UK
- This could be based on a hybrid approach adopting elements from the French, German and Scandinavian models – including a focus on larger stations (which offer a better economy of scale) and the use of captive fleet approaches to improve the utilisation of early stations

UK H_0 Mobility = 2016

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UK H2Mobility partners are now working on a follow-on HRS strategy

Before 2020

- The next step for the industry is to coordinate larger-scale deployments to reach the target for a seed network of HRS by around 2020
- The UK H2Mobility members are in regular dialogue to initiate and coordinate investments in new hydrogen refuelling assets before 2020
- The new build programme will require mechanisms to secure sufficient fuel demand in order to de-risk investments
- In addition, the high cost of initial stations, combined with the challenges of increasing hydrogen demand means there is likely a requirement for some form of public sector support for the next wave of station deployments in the first stage of the roll-out, before a large fuel cell fleet has been established

Post 2020

- Major OEMs are planning to introduce a larger variety of price-competitive FCEVs from 2020
- HRS rollouts will be driven by the progressive reduction in FCEV costs (and thus higher sales) and increasing profitability of hydrogen fuel retailing
- New station investments will be linked to the uptake of FCEVs to ensure a viable investment case for private investors



UK H_0 Mobility = 2016